



August 2016

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## Monthly Update

**Architecture, Design, and Community Relations** – Internal construction is proceeding well. The final design for external entrance is pending approval and an alternative set-up is being developed as a contingency for opening. Real Estate continues to search for a parking solution.

**Care Model Design** – The continued focus of this group is developing the day to day workflows for Unity. Reviewing the programming plan and development of a small volunteer program were two new focuses in the month of August. Meetings with Support Services will continue in September to determine operational workflows in advance of the Unity opening.

**Change Management** – The August Communication Session was heavily attended by Adventist staff. It focused on the training and employment issues raised in the Change Management meetings. There will be only one more Communication Session in October.

**Communications and Marketing and Development** – Communications met with key stakeholders at partner facilities to review expanded communication plan. The official announcement for the start date was sent to Legacy stakeholders, confirming that January 9<sup>th</sup>, 2017 is the opening date for Unity Inpatient units and January 12<sup>th</sup>, 2017 is the start date for the PES.

**Community Advisory** – The September meeting will focus on family involvement at Unity which continues to be an area of high community interest.

**Development** – We have raised \$39 million of our \$40 million dollar goal. Hard hat tours for donors are scheduled for September.

**Finance/Rev Cycle** – An invoice from Legacy to partners will be sent out in the upcoming week related to start-up costs that have been incurred to date. Legacy is working to develop a strategy for contracting with each payer as negotiations continue.

**Government Affairs** – The Rules Advisory Committee (RAC) met twice in August and developed criteria for PES and Transportation. After these rules are drafted, the state will have a 45-day public comment period prior to publishing the final rule.

**Human Resources** – External recruitment is in full swing and 62 percent of staff have been placed in roles at Unity. Juliana Wallace was named as the Director of Unity Services and will start in early-October. There about 160 Inpatient positions to fill with external applicants, not including the support positions.

**IS** – New build is complete for Epic and analysts are now conducting unit and system testing in preparation for Integrated Testing in early October. All Order Sets have been reviewed and Unity providers are working with analysts to ensure that they are built correctly for Go Live. Further revision will commence after all providers are onboard once Unity is operational.

**IS Construction** – Installation of WAPs and other systems are proceeding according to schedule. Planning continues for telephone mapping within the building.

**Provider Recruitment** – Recruitment is progressing well. Inpatient provider needs are almost completely addressed. Approximately 6.3 of the 7.0 FTE needed in the PES are filled. Legacy will accept OHSU's credentialing. Two Nurse Practitioner positions are still open in the PES but a viable temporary alternative solution for this position has been identified. Kaiser will provide moonlighters along with a list of other providers interested in moonlighting being compiled by Unity CMO

**Risk Management** – Lynda Benak is attending Care Model sessions to help build contingency plans and identify sources of risk. She has also been present for our recent review of all Legacy policies.

**Transitions of Care** – Rick Ralston and Chris Farentinos are meeting with all community partners to develop a detailed plan for their involvement with Unity patients after Go Live. Meetings have occurred with Cascadia, CCC, Lifeworks, De Paul, CODA, NAMI. In the month of September there are meetings schedule with Cascadia, CCC, NARA and other programs. IN September a member of the Multnomah County Intensive Transition Team will start a pilot of co-location in the Good Sam campus, helping with nonaffiliated individuals' transitions of care.

**Transition Steering** – The transition plan is nearly fully developed with the exception of staff planning for opening day. A full day Kaizen is planned for end September to complete this portion of the plan with RN Managers.

**Transportation** – Terry Osback has joined the Transportation Committee. The team met with Clackamas County mental health and Gresham police to discuss transportation issues. The beta test is moving forward well in helping to determine whether patients will be taken to Unity or a Medical ED. As it stands now Providence patients will be taken to Providence if the Portland Providence location is closest for the first couple of months of opening Unity.